

To: Jeffrey Hecker, Executive Vice President for Academic Affairs and Provost

Fr: Monique LaRocque, Associate Provost, Division of Lifelong Learning

Date: April 30, 2019

Re: Strategic Vision and Values **Goals and Strategies** –DLL Feedback

The Division of Lifelong Learning gathered feedback from a large majority of its staff regarding goals and strategies for the Strategic Vision and Values process. Feedback was received from the following areas: CITL, UMaineOnline, College Success Programs, Conferences and Institutes, Hutchinson Center, Early College, and DLL Operations (Summer and Winter). Each senior team member met with his/her staff at least once to get input from their respective units. Attached, in one document, are the individual unit responses with goals and strategy recommendations, as well as indicator metrics. For ease in processing the suggestions from DLL, all unit responses are submitted in a similar format.

In general, our recommendations under *Fostering Student Success* focus on the following key areas: 1) expanding UMaine's learner base and the support structures that serve them, to include non-traditional adults, students at a distance, and learners seeking professional development opportunities; 2) prioritizing teaching and learning by a) investing in faculty development opportunities, b) promoting and rewarding teaching excellence, c) supporting a wide range of pedagogies, including active, experiential and service learning to optimize student engagement in their learning, d) developing more robust and relevant assessments of learning; and 3) expanding student support services to include more robust advising, enhanced methods to support individual learner' needs, and supporting students in developing a sense of connectedness to the UMaine community.

DLL's recommendations around *Creating and Innovating for Maine and Beyond* focus on: 1) developing more comprehensive strategies to communicate UMaine's innovation, activity, and accomplishments; and 2) developing innovative programming, both credit and non-credit, to address workforce and state needs. And finally, our recommendations around *Growing and Advancing Partnerships* are around: 1) building UMaine's reputation as an easily accessible, and highly desirable partner for innovative and creative problem-solving for Maine businesses, K-12 education, and other industry and state needs; and 2) engaging students—traditional and non-traditional, as well as current and past—in the development of partnerships throughout the state. In addition to these value areas, we suggest two goals to help us realize all our strategic values: 1) developing effective communication systems, and 2) facilitating the development of transdisciplinary programs.

You will see in the attached document that DLL has many ideas for strategies that can help us achieve these goals.