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Table 1 -- tenured/tenure-eligible faculty by gender and rank (headcount); 2012-2013
(These data reflect ADVANCE-specific definitions regarding the counting of faculty. They therefore should not be cited as, or compared with, official UMaine statistics. For official UMaine statistics regarding faculty, see http://www.umaine.edu/ois/fact book/faculty/faculty.htm.)

| discipline group |  |  | women |  |  | men |  |  | \% women |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | college | dept | Professor | Associate Professor | Assistant Professor | Professor | Associate Professor | Assistant Professor | Professor | Associate Professor | Assistant <br> Professor |
| STEM | ENGR | CE | 0 | 1 | 2 | 5 | 2 | 0 | 0\% | 33\% | 100\% |
|  |  | CHE | 0 | 0 | 0 | 4 | 8 | 0 | 0\% | 0\% | na |
|  |  | ECE | 1 | 0 | 0 | 3 | 6 | 3 | 25\% | 0\% | 0\% |
|  |  | ME | 0 | 0 | 0 | 6 | 5 | 2 | 0\% | 0\% | 0\% |
|  |  | SET | 0 | 2 | 0 | 6 | 5 | 0 | 0\% | 29\% | na |
|  | LAS | CH | 1 | 1 | 0 | 5 | 4 | 0 | 17\% | 20\% | na |
|  |  | CIS | 1 | 1 | 0 | 5 | 5 | 1 | 17\% | 17\% | 0\% |
|  |  | MS | 1 | 0 | 1 | 4 | 4 | 0 | 20\% | 0\% | 100\% |
|  |  | PS | 1 | 0 | 0 | 6 | 5 | 2 | 14\% | 0\% | 0\% |
|  | NSFA | ANV | 0 | 0 | 1 | 2 | 5 | 1 | 0\% | 0\% | 50\% |
|  |  | BMMB | 2 | 0 | 1 | 2 | 2 | 2 | 50\% | 0\% | 33\% |
|  |  | ERS | 1 | 0 | 1 | 10 | 2 | 1 | 9\% | 0\% | 50\% |
|  |  | FORM | 0 | 1 | 0 | 8 | 5 | 1 | 0\% | 17\% | 0\% |
|  |  | FSN | 3 | 3 | 1 | 1 | 0 | 1 | 75\% | 100\% | 50\% |
|  |  | PSE | 2 | 3 | 1 | 3 | 3 | 0 | 40\% | 50\% | 100\% |
|  |  | SBE | 4 | 3 | 1 | 7 | 5 | 1 | 36\% | 38\% | 50\% |
|  |  | SMS | 4 | 2 | 2 | 14 | 1 | 0 | 22\% | 67\% | 100\% |
|  |  | W | 1 | 1 | 0 | 2 | 1 | 0 | 33\% | 50\% | na |
|  | Cooperative Extension |  | 0 | 4 | 3 | 6 | 2 | 2 | 0\% | 67\% | 60\% |
|  | STEM total: |  | 22 | 22 | 14 | 99 | 70 | 17 | 18\% | 24\% | 45\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| social and behavioral sciences | LAS | AY | 0 | 1 | 2 | 3 | 3 | 0 | 0\% | 25\% | 100\% |
|  |  | INS | 1 | 2 | 0 | 0 | 0 | 0 | 100\% | 100\% | na |
|  |  | POL | 1 | 0 | 0 | 3 | 2 | 0 | 25\% | 0\% | na |
|  |  | PY | 4 | 0 | 2 | 5 | 2 | 2 | 44\% | 0\% | 50\% |
|  |  | SY | 1 | 2 | 0 | 3 | 0 | 0 | 25\% | 100\% | na |
|  | NSFA | SOE | 0 | 1 | 1 | 8 | 4 | 1 | 0\% | 20\% | 50\% |
|  | Cooperative Extension |  | 1 | 0 | 0 | 1 | 0 | 0 | 50\% | na | na |
|  | SBS total: |  | 8 | 6 | 5 | 23 | 11 | 3 | 26\% | 35\% | 63\% |
|  |  |  |  |  |  |  |  |  |  |  |  |
| PSH | BPPH | BA | 1 | 2 | 2 | 3 | 3 | 3 | 25\% | 40\% | 40\% |
|  |  | PA | 0 | 0 | 0 | 1 | 1 | 0 | 0\% | 0\% | na |
|  | EHD | EDUC | 2 | 10 | 0 | 4 | 7 | 3 | 33\% | 59\% | 0\% |
|  | LAS | AT | 2 | 2 | 0 | 2 | 2 | 1 | 50\% | 50\% | 0\% |
|  |  | CMJM | 1 | 2 | 1 | 3 | 2 | 0 | 25\% | 50\% | 100\% |
|  |  | EH | 3 | 4 | 1 | 4 | 4 | 2 | 43\% | 50\% | 33\% |
|  |  | HY | 1 | 0 | 1 | 9 | 3 | 0 | 10\% | 0\% | 100\% |
|  |  | MC | 2 | 2 | 0 | 6 | 2 | 0 | 25\% | 50\% | na |
|  |  | MLC | 1 | 3 | 0 | 1 | 1 | 0 | 50\% | 75\% | na |
|  |  | NMP | 0 | 1 | 0 | 1 | 1 | 0 | 0\% | 50\% | na |
|  |  | PL | 0 | 2 | 0 | 2 | 1 | 0 | 0\% | 67\% | na |
|  |  | TH | 0 | 2 | 0 | 1 | 0 | 1 | 0\% | 100\% | 0\% |
|  | NSFA | CSD | 0 | 2 | 0 | 0 | 1 | 1 | na | 67\% | 0\% |
|  |  | NURS | 0 | 6 | 1 | 0 | 0 | 1 | na | 100\% | 50\% |
|  |  | SWK | 3 | 1 | 1 | 2 | 0 | 0 | 60\% | 100\% | 100\% |
|  | Cooperative Extension |  | 2 | 6 | 2 | 1 | 2 | 1 | 67\% | 75\% | 67\% |
|  |  | PSH total: | 18 | 45 | 9 | 40 | 30 | 13 | 31\% | 60\% | 41\% |
| total across all units: |  |  | 48 | 73 | 28 | 162 | 111 | 33 | 23\% | 40\% | 46\% |

Notes:

1. Includes individuals coded by HR as 6 or 7 (i.e., "faculty") -- tenured/tenure-eligible only. Faculty on full-year unpaid leave are not included, nor are retired tenured faculty who have returned in a part-time capacity. Department chairs are included; deans and associate deans are not.
2. Faculty having at least a partial appointment in an academic unit (e.g., a joint in Earth Sciences and, say, Cooperative Extension or the Climate Change Institute) are counted only in the academic unit.
3. Faculty having a joint appointment in two academic units (e.g., School of Marine Sciences and Anthropology) are counted only in the primary unit.
4. Tenured/tenure-eligible faculty whose entire assignment is to a center (e.g., LSST, NCGIA, Climate Change Institute) are counted in an academic unit consistent with the faculty member's HR discipline code.
5. "LAS INS" comprises faculty teaching in Women Studies, Native American Studies, Franco American Studies, and Canadian-American Studies.
6. Cooperative Extension faculty were assigned to STEM, SBS, or PSH according to the faculty member's HR discipline code.

| Table 2 -- gender by tenure status (headcount); 2012-2013 <br> (These data reflect ADVANCE-specific definitions regarding the counting of faculty. They therefore should not be cited as, or compared with, official UMaine statistics. For official UMaine statistics regarding faculty, see http://www.umaine.edu/ois/fact_book/faculty/faculty.htm.) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | tenured/tenured-eligible (T/TE) |  |  | non-T/TE |  |  | \% of  <br> women  <br> who are $\%$ of men <br> who are non <br> non-T/TE <br> $T / T E$  |  |
| discipline group | college | dept |  |  |  |  |  |  |  |  |
|  |  |  | women | men | \% women | women | men | \% women |  |  |
| STEM | ENGR | CE | 3 | 7 | 30\% | 1 | 3 | 25\% | 25\% | 30\% |
|  |  | CHE | 0 | 12 | 0\% | 1 | 0 | na | na | 0\% |
|  |  | ECE | 1 | 12 | 8\% | 0 | 0 | na | 0\% | 0\% |
|  |  | ME | 0 | 13 | 0\% | 2 | 4 | 33\% | 100\% | 24\% |
|  |  | SET | 2 | 11 | 15\% | 1 | 8 | 11\% | 33\% | 42\% |
|  | LAS | CH | 2 | 9 | 18\% | 1 | 2 | 33\% | 33\% | 18\% |
|  |  | CIS | 2 | 11 | 15\% | 2 | 3 | 40\% | 50\% | 21\% |
|  |  | MS | 2 | 8 | 20\% | 6 | 8 | 43\% | 75\% | 50\% |
|  |  | PS | 1 | 13 | 7\% | 0 | 2 | 0\% | 0\% | 13\% |
|  | NSFA | ANV | 1 | 8 | 11\% | 0 | 0 | na | 0\% | 0\% |
|  |  | BMMB | 3 | 6 | 33\% | 3 | 2 | 60\% | 50\% | 25\% |
|  |  | ERS | 2 | 13 | 13\% | 1 | 1 | 50\% | 33\% | 7\% |
|  |  | FORM | 1 | 14 | 7\% | 1 | 4 | 20\% | 50\% | 22\% |
|  |  | FSN | 7 | 2 | 78\% | 3 | 0 | 100\% | 30\% | 0\% |
|  |  | PSE | 6 | 6 | 50\% | 1 | 2 | 33\% | 14\% | 25\% |
|  |  | SBE | 8 | 13 | 38\% | 3 | 5 | 38\% | 27\% | 28\% |
|  |  | SMS | 8 | 15 | 35\% | 4 | 6 | 40\% | 33\% | 29\% |
|  |  | W | 2 | 3 | 40\% | 1 | 0 | 100\% | 33\% | 0\% |
|  | VPR | AEWC | 0 | 0 | na | 0 | 2 | 0\% | na | 100\% |
|  |  | CLIM | 0 | 0 | na | 0 | 1 | 0\% | na | 100\% |
|  |  | WRI | 0 | 0 | na | 1 | 0 | 100\% | 100\% | na |
|  | Cooperative Extension |  | 7 | 10 | 41\% | 0 | 0 | na | 0\% | 0\% |
|  | other |  | 0 | 0 | na | 2 | 0 | 100\% | 100\% | na |
|  | STEM total: |  | 58 | 186 | 24\% | 34 | 53 | 39\% | 37\% | 22\% |
|  |  |  |  |  |  |  |  |  |  |  |
| social and behavioral sciences | LAS | AY | 3 | 6 | 33\% | 1 | 2 | 33\% | 25\% | 25\% |
|  |  | INS | 3 | 0 | 100\% | 4 | 2 | 67\% | 57\% | 100\% |
|  |  | POL | 1 | 5 | 17\% | 0 | 4 | 0\% | 0\% | 44\% |
|  |  | PY | 6 | 9 | 40\% | 4 | 5 | 44\% | 40\% | 36\% |
|  |  | SY | 3 | 3 | 50\% | 1 | 1 | 50\% | 25\% | 25\% |
|  | NSFA | SOE | 2 | 13 | 13\% | 2 | 5 | 29\% | 50\% | 28\% |
|  | Cooperative Extension |  | 1 | 1 | 50\% | 0 | 0 | na | 0\% | 0\% |
|  |  | SBS total: | 19 | 37 | 34\% | 12 | 19 | 39\% | 39\% | 34\% |
|  |  |  |  |  |  |  |  |  |  |  |
| professional schools, humanities | BPPH | BA | 5 | 9 | 36\% | 5 | 8 | 38\% | 50\% | 47\% |
|  |  | PA | 0 | 2 | 0\% | 0 | 0 | na | na | 0\% |
|  | EHD | EDUC | 12 | 14 | 46\% | 54 | 13 | 81\% | 82\% | 48\% |
|  | LAS | AT | 4 | 5 | 44\% | 8 | 4 | 67\% | 67\% | 44\% |
|  |  | CMJM | 4 | 5 | 44\% | 6 | 2 | 75\% | 60\% | 29\% |
|  |  | EH | 8 | 10 | 44\% | 17 | 15 | 53\% | 68\% | 60\% |
|  |  | HY | 2 | 12 | 14\% | 2 | 2 | 50\% | 50\% | 14\% |
|  |  | IEI | 0 | 0 | na | 0 | 1 | 0\% | na | 100\% |
|  |  | MC | 4 | 8 | 33\% | 7 | 9 | 44\% | 64\% | 53\% |
|  |  | MLC | 4 | 2 | 67\% | 6 | 1 | 86\% | 60\% | 33\% |
|  |  | NMP | 1 | 2 | 33\% | 4 | 5 | 44\% | 80\% | 71\% |
|  |  | PL | 2 | 3 | 40\% | 3 | 1 | 75\% | 60\% | 25\% |
|  |  | TH | 2 | 2 | 50\% | 5 | 4 | 56\% | 71\% | 67\% |
|  | NSFA | CSD | 2 | 2 | 50\% | 7 | 3 | 70\% | 78\% | 60\% |
|  |  | NURS | 7 | 1 | 88\% | 31 | 8 | 79\% | 82\% | 89\% |
|  |  | SWK | 5 | 2 | 71\% | 8 | 2 | 80\% | 62\% | 50\% |
|  | Honors College |  | 0 | 0 | na | 4 | 5 | 44\% | 100\% | 100\% |
|  | Cooperative Extension |  | 10 | 4 | 71\% | 0 | 0 | na | 0\% | 0\% |
|  | other |  | 0 | 0 | na | 3 | 2 | 60\% | 77\% | 44\% |
|  |  | PSH total: | 72 | 83 | 46\% | 170 | 85 | 67\% | 70\% | 51\% |
| total across all units: |  |  | 149 | 306 | 33\% | 216 | 157 | 58\% | 59\% | 34\% |

## Notes:

1. Includes individuals coded by HR as 6 or 7 (i.e., "faculty") -- both full-time and part-time, and tenure stream and nontenure stream. Department chairs are included; deans and associate deans are not. Coaches are not included, nor are DLL faculty. Faculty on full-year unpaid leave are not included,
2. Faculty having at least a partial appointment in an academic unit (e.g., a joint in Earth Sciences and, say, Cooperative Extension or the Climate Change Institute) are counted only in the academic unit.
3. Faculty having a joint appointment in two academic units (e.g., School of Marine Sciences and Anthropology) are counted only in the primary unit.
4. Tenure-stream faculty whose entire assignment is to a center (e.g., LSST, NCGIA, Climate Change Institute) are counted in an academic unit consistent with the faculty member's HR discipline code.
5. "LAS INS" comprises faculty teaching in Women Studies, Native American Studies, Franco American Studies, and Canadian-American Studies.
6. Cooperative Extension faculty were assigned to STEM, SBS, or PSH according to the faculty member's HR discipline code.
7. "Other" includes Libra professors and faculty associated with the College Success Program or Master of Science in Teaching Program (none of whom has a formal appointment in an academic unit).

| Table 3 -- Tenure-review outcome (spring 2012) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| discipline group | unit | reviewed |  | approved |  | denied |  |
|  |  | men | women | men | women | men | women |
| STEM | College of Engineering | 1 |  | 1 |  |  |  |
|  | College of LAS |  |  |  |  |  |  |
|  | College of NSFA | 5 |  | 5 |  |  |  |
|  | Cooperative Extension |  | 1 |  | 1 |  |  |
|  | STEM total: | 6 | 1 | 6 | 1 | 0 | 0 |
| social and behaviorial sciences | BPPH |  |  |  |  |  |  |
|  | Cooperative Extension |  |  |  |  |  |  |
|  | College of LAS | 2 |  | 2 |  |  |  |
|  | College of NSFA |  |  |  |  |  |  |
|  | SBS total: | 2 | 0 | 2 | 0 | 0 | 0 |
| professional schools, humanities | College of BPPH |  | 1 |  | 1 |  |  |
|  | College of EHD |  | 2 |  | 2 |  |  |
|  | College of LAS | 2 | 2 | 2 | 2 |  |  |
|  | College of NSFA |  | 1 |  | 1 |  |  |
|  | Cooperative Extension |  | 2 |  | 2 |  |  |
|  | PSH total: | 2 | 8 | 2 | 8 | 0 | 0 |
|  | total across all units | 10 | 9 | 10 | 9 | 0 | 0 |


| Table 4a -- Promotion-review outcome (tenure-eligible faculty): Assistant Professor to Associate Professor (spring 2012) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| discipline group | unit | reviewed |  | approved |  | denied |  |
|  |  | men | women | men | women | men | women |
| STEM | College of Engineering | 1 |  | 1 |  |  |  |
|  | College of LAS |  |  |  |  |  |  |
|  | College of NSFA | 4 |  | 4 |  |  |  |
|  | Cooperative Extension |  | 1 |  | 1 |  |  |
|  | STEM total: | 5 | 1 | 5 | 1 | 0 | 0 |
| social and behaviorial sciences | BPPH |  |  |  |  |  |  |
|  | Cooperative Extension |  |  |  |  |  |  |
|  | College of LAS | 2 |  | 2 |  |  |  |
|  | College of NSFA |  |  |  |  |  |  |
|  | SBS total: | 2 | 0 | 2 | 0 | 0 | 0 |
| professional schools, humanities | College of BPPH |  | 1 |  | 1 |  |  |
|  | College of EHD |  | 2 |  | 2 |  |  |
|  | College of LAS | 2 | 2 | 2 | 2 |  |  |
|  | College of NSFA |  | 1 |  | 1 |  |  |
|  | Cooperative Extension |  | 2 |  | 2 |  |  |
|  | PSH total: | 2 | 8 | 2 | 8 | 0 | 0 |
|  | total across all units | 9 | 9 | 9 | 9 | 0 | 0 |


| Table 4b -- Promotion-review outcome (tenured faculty): Associate Professor to Full Professor (spring 2012) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| discipline group | unit | reviewed |  | approved |  | denied |  |
|  |  | men | women | men | women | men | women |
| STEM | College of Engineering | 1 |  |  |  | 1 |  |
|  | College of LAS |  |  |  |  |  |  |
|  | College of NSFA | 2 | 1 | 2 | 1 |  |  |
|  | Cooperative Extension |  |  |  |  |  |  |
|  | STEM total: | 3 | 1 | 2 | 1 | 1 | 0 |
| social and behaviorial sciences | BPPH |  |  |  |  |  |  |
|  | College of LAS |  |  |  |  |  |  |
|  | College of NSFA |  |  |  |  |  |  |
|  | Cooperative Extension |  |  |  |  |  |  |
|  | SBS total: | 0 | 0 | 0 | 0 | 0 | 0 |
| professional schools, humanities | College of BPPH |  |  |  |  |  |  |
|  | College of EHD |  |  |  |  |  |  |
|  | College of LAS | 2 | 1 | 2 | 1 |  |  |
|  | College of NSFA |  |  |  |  |  |  |
|  | Cooperative Extension |  |  |  | 1 |  |  |
|  | PSH total: | 2 | 2 | 2 | 2 | 0 | 0 |
|  | total across all units | 5 | 3 | 4 | 3 | 1 | 0 |


|  | years in rank | Women |  | Men |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| discipline group |  | N | \% of women | N | \% of men |
| STEM | 0-2 | 6 | 25.0\% | 10 | 15.2\% |
|  | 3-5 | 7 | 29.2\% | 16 | 24.2\% |
|  | 6-8 | 3 | 12.5\% | 10 | 15.2\% |
|  | 9-11 | 5 |  | 2 | 3.0\% |
|  | 12-14 |  |  | 4 | 6.1\% |
|  | 15 or more | 3 | 12.5\% | 24 | 36.4\% |
|  | total: | 24 |  | 66 |  |
| social and behavioral sciences | 0-2 | 2 | 33.3\% | 1 | 10.0\% |
|  | 3-5 | 2 | 33.3\% | 3 | 30.0\% |
|  | 6-8 | 1 | 16.7\% | 1 |  |
|  | 9-11 | 1 |  | 1 | 10.0\% |
|  | 12-14 |  |  | 1 | 10.0\% |
|  | 15 or more |  |  | 3 | 30.0\% |
|  | total: | 6 |  | 10 |  |
| professional schools, humanities | 0-2 | 4 | 9.8\% | 5 | 16.7\% |
|  | 3-5 | 9 | 22.0\% | 5 | 16.7\% |
|  | 6-8 | 10 | 24.4\% | 2 | 6.7\% |
|  | 9-11 | 2 | 4.9\% | 4 | 13.3\% |
|  | 12-14 | 4 | 9.8\% | 2 | 6.7\% |
|  | 15 or more | 12 | 29.3\% | 12 | 40.0\% |
|  | total: | 41 |  | 30 |  |

Note. This table combines Assistant Professor hires and Associate Professors hires.

| Table 6-- Voluntary, Non-retirement attrition; tenured/tenure-eligible faculty |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (9-1-2011 through 8-31-2012) |  |  |  |  |  |  |
| discipline group | women |  |  |  |  |  |
|  | full | associate | assistant | full | associate | assistant |
| STEM |  |  |  | 2 | 2 | 1 |
| SBS |  |  |  |  |  |  |
| PSH |  |  | 1 |  |  | 1 |
| total : | 0 | 0 | 1 | 2 | 2 | 2 |

Table 7 -- new tenured/tenure-eligible faculty hires
(9-1-2011 through 8-31-2012)


| BPPH | $\begin{gathered} \text { College of } \\ \text { BA } \\ \text { PA } \end{gathered}$ | Business, Public Policy, and Health Maine Business School Public Administration |  |
| :---: | :---: | :---: | :---: |
| EHD | College of EDUC | Education \& Human Development Education \& Human Development |  |
| ENGR | College of Engineering |  |  |
|  | CE Civi | Civil \& Environmental Engineering |  |
|  | CHE C | Chemical \& Biological Engineering |  |
|  | ECE | Electrical \& Computer Engineering |  |
|  | ME M | Mechanical Engineering |  |
|  | SET S | School of Engineering Technology |  |
| LAS | College of Liberal Arts and Sciences |  |  |
|  | AT Art | Art |  |
|  | AY | Anthropology |  |
|  | CH | Chemistry |  |
|  | CMJM | Communication \& Journalism |  |
|  | EH E | English |  |
|  | HY His | History |  |
|  | IEI | Intensive English Institute |  |
|  | INS in | interdisciplinary faculty (Women Studies, Native American Studies, | Franco American Studies, and Canadian-American Studies) |
|  | MC | Music |  |
|  | MLC | Modern Languages \& Classics |  |
|  | MS M | Mathematics \& Statistics |  |
|  | NMP | New Media |  |
|  | PL | Philosophy |  |
|  | POL | Political Science |  |
|  | PS | Physics \& Astronomy |  |
|  | PY | Psychology |  |
|  | SCIS | School of Computing \& Information Sciences |  |
|  | SY | Sociology |  |
|  | TH | Theater |  |
| NSFA | College of Natural Sciences, Forestry, and Agriculture |  |  |
|  | ANV A | Animal \& Veterinary Sciences |  |
|  | BMMB M | Molecular \& Biomedical Science |  |
|  | CSD C | Communication Sciences \& Disorders |  |
|  | ERS S | School of Earth \& Climate Studies |  |
|  | FORM S | School of Forest Resources |  |
|  | FSN F | Food Science \& Human Nutrition |  |
|  | NURS S | School of Nursing |  |
|  | PSE P | Plant, Soil, \& Environmental Sciences |  |
|  | SBE | School of Biology \& Ecology |  |
|  | SMS S | School of Marine Sciences |  |
|  | SOE S | School of Economics |  |
|  | SWK S | School of Social Work |  |
|  | W W | Wildlife Ecology |  |
| VPR | Vice President for Research |  |  |
|  | CCI | Center for Community Inclusion |  |
|  | CLIM C | Climate Change Institute |  |
|  | LSST L | Laboratory for Surface Science \& Technology |  |
|  | MST M | Master of Science in Teaching Program |  |
|  | SSI Sus | Sustainability Solutions Initiative |  |
|  | WRI W | Water Research Institute |  |
| AA | Academic Affairs |  |  |
|  | CES C | Cooperative Extension |  |
|  | CSP | College Success Program |  |
|  | HNRS | Honors College |  |

