University of Maine Board of Visitors
UMaine Alumni Association Board of Directors

September 30, 2022

Joan Ferrini-Mundy
President, University of Maine and University of Maine at Machias
UMS Vice Chancellor for Research and Innovation
As we look towards the future, we reflect on where UMaine is today.
Family and Friends weekend begins today!

Family & Friends Weekend
September 30 - October 2
The fall semester is off to a great start.
We are welcoming talented new staff!

Hannah Carter
Associate Provost for Online and Continuing Education

Norm Jones
Interim Vice President for Enrollment Management
October 1, 2022

Mohamad Musavi
Interim Dean of Engineering

Giovanni Guidoboni
Dean of Engineering
January 1, 2023

Samantha Hegmann-Wary
Interim Athletics Director

Tom Peaco
President & CEO
UMaine Alumni Assoc.

Kelly Sparks
VP of Finance & Administration
October 11, 2022

Daisy Dominguez
Dean of Libraries
October 11, 2022

Heather Ball
Interim Assoc. Dean of Academic Affairs, UMM
We are making exciting progress on landmark initiatives.

Groundbreaking Ceremony
Holmes Hall
Saturday, October 1
9:45 a.m.
We are making exciting progress on landmark initiatives.

Photo credit: https://bit.ly/3ClT8Gu
● Campus rebranding was completed in June 2022
● Bilingual signage was installed in September 2022
● The UMaine Cooperative Extension Washington County office is now located on campus
● We will host a Community Conversation with local business leaders on October 6
  ○ Will include a visit to Machias Memorial High School
● Food Cupboard coming later this fall

There is great energy in Machias.
“In 2020, the University of Maine System applied for and was granted unified accreditation by our regional accrediting body, the New England Commission of Higher Education (NECHE). We have operated under that model continuously since that time. This means that where our seven universities and Law School were each formerly evaluated on their own for how well they met a recognized set of quality standards, our System as a whole is now evaluated on that basis.”

- Chancellor Dannel Malloy, August 2022
NECHE will be visiting UMS next week.

NECHE will be visiting UMS on October 3-4, 2022.

July 2020
NECHE granted UMS’s request for unified accreditation.

*We have operated under that model continuously since that time.*

May 2021
NECHE directed UMS to prepare for an interim evaluation visit.

Fall 2022
A comprehensive evaluation, entailing a self-study followed by a NECHE team visit.
We have exciting opportunities ahead of us.
UMaine’s R&D growth continues.

In FY 22 we set another record for all-time high R&D funding, both generated and expended.
UMaine’s Doctoral programs keep growing.

We set another record for all-time high doctoral enrollment growth in AY22-23.
We are playing a major role in R&D investments in the state.

### Maine Jobs & Recovery Plan Projects

<table>
<thead>
<tr>
<th>Project</th>
<th>MJRP Request</th>
<th>Current Status/Last Known Action</th>
</tr>
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<tbody>
<tr>
<td>UMaine Green Engineering and Materials Factory of the Future</td>
<td>$15M</td>
<td>Fully approved (4/11/22)</td>
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<tr>
<td>UMS Talent, Research &amp; Innovation Small Campus Competition</td>
<td>$4M</td>
<td>Fully approved (9/5/22)</td>
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<tr>
<td>UMaine Sustainable Aquaculture Workforce and Innovation Center</td>
<td>$3.5M</td>
<td>Fully approved (6/2/22)</td>
</tr>
<tr>
<td>University of Maine Aroostook Farm Research and Education Center</td>
<td>$3M</td>
<td>Fully approved (8/5/22)</td>
</tr>
<tr>
<td>Project Description</td>
<td>Budget</td>
<td>Status</td>
</tr>
<tr>
<td>------------------------------------------------------------------------------------</td>
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</tr>
<tr>
<td>UMaine Food Innovation Cluster Food Quality Laboratory</td>
<td>$2.5M</td>
<td>Deemed eligible and approved to move onto Part II, <strong>Part II business case ON HOLD (7/5/22)</strong></td>
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<tr>
<td>UMS Solutions for Maine Research, Development and Innovation Hub</td>
<td>$2.5M</td>
<td><strong>Fully approved (8/18/22)</strong></td>
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<td>UMS Rural Career Pathway Center</td>
<td>$1.5M</td>
<td><strong>Fully approved (9/5/22)</strong></td>
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<tr>
<td>USM Michael E. Dubyak Center for Digital Science and Innovation</td>
<td>$1.5M</td>
<td><strong>Fully approved (8/5/22)</strong></td>
</tr>
<tr>
<td>UMF Sweatt-Winter Early Childhood Education Center</td>
<td>$1M</td>
<td><strong>Fully approved (5/9/22)</strong></td>
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<tr>
<td>UMM/Downeast Institute Workforce Development</td>
<td>$500,000</td>
<td><strong>Fully approved (5/31/22)</strong></td>
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</table>
We will soon launch UMaine 2025 as the UMaine Compass.

UMaine 2025 is key to moving beyond recovery and restoration to ambitious and forward-thinking strategies that position the University of Maine as the relevant leader it is and must continue to be in the University of Maine System, the state and beyond, leaning in with inclusion, innovation and creativity at its core.

Maine Memo | March 11, 2021
We have identified key areas of philanthropic need.

First draft of potential themes for the next campaign:

• Sustaining the health of our planet and confronting climate change

• Advancing research and teaching for tomorrow’s innovators

• Growing a thriving and inclusive community of learners
We are looking forward to a great year.

- President’s Corporate Roundtable
- Deployment of scholarship dollars > 95%
- Alumni Association and UMaine Foundation – new horizons
- UMaine Foundation leadership across the System
- Alumni and development operations for UMaine Machias
- Topical seminars/dinners/events to engage key donor interest groups
- R&D campaign with legislature and statewide engagement
We face challenges in several areas.
We continue to focus on enrollment.

Fall 2022 Enrollment is down 5% from Fall 2021

- Strategic Enrollment Management Plan for recruitment and retention is under development.
- Budget committee is underway to solve additional $10M gap for FY23.

<table>
<thead>
<tr>
<th></th>
<th>Fall 2020</th>
<th>Fall 2021</th>
<th>Fall 2022</th>
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<tbody>
<tr>
<td>Undergraduate</td>
<td>9,121</td>
<td>9,102</td>
<td>8,596</td>
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<tr>
<td>UMaine</td>
<td>500</td>
<td>507</td>
<td>478</td>
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<tr>
<td>Machias</td>
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<tr>
<td>Graduate</td>
<td>2,274</td>
<td>2,553</td>
<td>2,464</td>
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<tr>
<td>Total</td>
<td>11,895</td>
<td>12,162</td>
<td>11,538</td>
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We anticipate changes in the Carnegie classification system.

Carnegie Classifications Announces Teams of Experts to Advance Innovative New Models
September 19, 2022

Reimagining the Carnegie Classification Systems to Recognize Institutions that Make Social and Economic Mobility a Reality

Members of a technical review panel and an institutional roundtable are kicking off their work providing expert input for the next incarnation of the Carnegie Classifications of Institutions of Higher Education, which will include a new classification system based on how institutions support students’ social and economic mobility.
We closed out the year as expected.

We closed FY22 with a **$5.2M deficit** resulting from compensation increases and strategic investments.

**FY22**
- **Operating Revenues**
  - Tuition & Fees: 53%
  - State Appropriation: 24%
  - Other: 23%
  - Total: $369.2M

**FY22**
- **Operating Expenses**
  - Personnel: 48%
  - Student Aid: 19%
  - Other: 33%
  - Total: $374.4M
We planned an $11.9M deficit FY23 to be funded by operating reserves.
We will rely on your leadership and partnership.
We hope to see you at Homecoming!

OCTOBER 14-16
Thank you!

Questions & Discussion